## CHAPTER 3

Opportunity \#1

- $C+A R+S+P-A D=N P+A P+C S+R E+R-E$
- (a)100000 $=100000$
- (b) $50000=50000$
- (c) $-4800048000=$
- (d) $2000=2000$
- $=$
$-500$
- (f) -1000
$=\quad-1000$
- (g) 2000 = 2000
- (h) -1000
$=$
-1000
- (i) $200-200$
$=$
- (j) $-417 \quad=\quad-417$
- $k$ - $-300 \quad$ -
- (I) -750 = -750
- $99783+1800+1700+48000-750=50000+2500+100000+0+2000-3967$
- 150,533 = 150,533

Where:
C = cash
AR = accounts receivable
S = supplies
$\mathrm{P}=$ Pianos/Plant and equipment
AD = accumulated depreciation
NP = notes payable

AP = accounts payable
CS = common stock
RE = retained earnings
$R=$ revenue
E =expense

## CHAPTER 4

## Opportunity \#1

14250 units $X 7$ lines $X \$ .35=\$ 34,912.50$

## Opportunity \#2

160 hours $X .70$ utilization $X 5$ employees $X \$ 55$ per hours $=\$ 30,800$

## Opportunity \#3

a) $\$ 127,000 / \$ 100=\mathbf{1 , 2 7 0}$ units last month
b) $\$ 134,000 / \$ 100=1,340$ units this month
c) $300-(1340-1270)=\mathbf{2 3 0}$ units
d) $230 / 1270=\mathbf{1 8 . 1} \%$

## Opportunity \#4

40 units $X 3$ salespeople $X 50 \%=60$
40 units $X 2$ salespeople $X 75 \%=60$
40 units $X 5$ sales people $X 100 \%=200$
$60+60+200=320$ units
320 units $X \$ 1050=\$ 336,000$
Opportunity \#5
$1,000,000 \times 42 \% \times 20 \%=84,000$
a) Year $184,000 \times 4 \%=\mathbf{3 , 3 6 0}$

Year 2 84,000 X 8\% = 6,720
Year 3 84,000 X 12\% = 10,080
b) Year $184,000 \times 1 \%=840$

Year 2 84,000 X 2\% = 1680
Year $384,000 \times 3 \%=\mathbf{2 5 2 0}$
c) Year $1(.5) 840+(.5) 3,360=\mathbf{2 , 1 6 0}$

Year $2(.5) 1,680+(.5) 6,720=4,125$
Year $3(.5) 2,520+(.5) 10,080=6,300$
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## Opportunity \#6

15000 units per line per month $\times 2$ lines $X 12$ months $=\mathbf{3 6 0 , 0 0 0}$ units
No, it cannot reach that goal with just 2 lines.
Opportunity \#7
3 lawyers X 40 hours per week $\mathrm{X} 40 \%$ utilization X \$200 per hours $=\mathbf{\$ 9 , 6 0 0}$
Opportunity \#8
$1,200 \times 4.5 \%=54$ units
Opportunity \#9
\$24,000-\$21,000-\$2,275 = \$725 left to pay salesperson
$\$ 4,000 / \$ 725$ = approximately 5.5 cars per salesman
Opportunity \#10
$\$ 1,000,000 / \$ 200=5000$ units
10,000,000 population X 50\% X market share $=5000$
Solve for market share:
5000/5,000,000= .1\% market share

## CHAPTER 5

## Opportunity \#1

Break-even Quantity $=\mathrm{F} /(\mathrm{P}-\mathrm{V})$
$\$ 2,000,000 /(1 \underline{000}-550)=\underline{4,444.4}$ units.
$\varepsilon$

## Opportunity \#2

$(\$ 50,000 \times(1+.0765))+\$ 7,200=\$ 61,025$

## Opportunity \#3

$\$ 120 \times 2.5$ months $=\$ 300$ commission per sale
55 units $X \$ 300=\$ 16,500$ total commission
55 units $\times \$ 25$ hook up $=\$ 1,375$ total hook up costs
55 units $X \$ 50$ service $=\$ 2,750$ total service cost
$\$ 16,500+\$ 1,375+\$ 2,750=\$ 20,625$

## Opportunity \#4

120 units per hour $X \$ 15$ cost per unit $X 8$ hours $X 20$ days $=\$ 288,000$
[ $\$ 22 \mathrm{X}(1.0765) \times 8$ hours $\times 20$ days] $+\$ 565$ benefits $=\$ 4,354.28$
\$288,000 material cost $+\$ 4,354.28$ labor cost $+\$ 1,000$ maintenance $=\$ 293,354.28$

## Opportunity \#5

$\$ 2,200$ rent $X 12$ months $=\$ 26,400$
\$2,600 accounting cost $\times 12$ months $=\$ 31,200$
$\$ 1,100$ insurance $\times 12$ months $=\$ 13,200$
\$550 utilities X 12 months = \$6,600
$\$ 6,500$ benefits $+(\$ 89,000 \times 1.0765)=\$ 102,308.50$
$\$ 26,400+\$ 31,200+\$ 13,200+\$ 6,600+\$ 102,308.50=\$ 179,708.50$

## Opportunity \#6

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$\$ 125$ profit per unit $X 1,000$ units $=\mathbf{\$ 1 2 5 , 0 0 0}$ is not enough to cover the fixed cost of \$179,708.50 in question 5

Opportunity \#7
$V=\$ 50$
$F=\$ 100,000$
$P=\$ 65$
Profit $=P Q-V Q-F=65(2000)-50(2000)-\$ 100,000=-\$ 70,000$ loss
Profit/investment = - $\$ 70,000 / \$ 2,500,000=\mathbf{- 2 . 8} \%$ So no, it does not achieve a $\mathbf{2 2} \%$ return.

## Opportunity \#8

\$150,000/6,500 units = \$23.08 per unit

## CHAPTER 15

Opportunity \#1
Value $=\$ 100,000 / .15=\$ 666,667$. Yes, definitely pay $\$ 50,000$ for this firm.
Opportunity \#2
$\$ 100,000 / .50=\$ 200,000$. Value falls $\$ 466,667$ but decision does not change to buy if the price is $\$ 50,000$.

Opportunity \#3

| EBIT | $\$ 105,000$ |
| :--- | ---: |
| Personal | $\$ 15,000$ |
| Deprec. | $\$ 2,000$ |
| Salary adj. | $\$ 125,000$ |
| EBITDA | $\$ 247,000$ |
| Equipment | $-\$ 5,000$ |
| Cash flow | $\$ \mathbf{2 4 2 , 0 0 0}$ |

```
Opportunity #4
    0 CFo
100000 CF1
90000 CF2
110000 CF3
120000 CF4
    541667 CF5 where 125000 + (125000/.30)=541667
    30 i
    NPV = $368,147.80
```

Opportunity \#5
$\$ 368,747.80$ total value $-\$ 65,000$ debt $=\$ 303,147.80$ Proceeds
Opportunity \#6
$\$ 368,747.80$ value $-\$ 10,000$ basis $=\$ 358,747.80$ "profit"
$\$ 358,747.80 \times 40 \%=\$ 143,499.12$ Tax
$\$ 359,747.80-\$ 65,000$ debt $-\$ 143,499.12 \mathrm{Tax}=\mathbf{\$ 1 6 0 , 2 4 8 . 6 8}$ net proceeds
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Opportunity \#7
a) $\$ 170,000 / .20=\$ 850,000$
b) $0 \quad$ CFO

120000 CF1
140000 CF2
150000 CF3
160000 CF4
170000 CF5
20 i
NPV \$429,507.46
c) $0 \quad$ CFO

120000 CF1
140000 CF2
150000 CF3

```
160000 CF4
1020000 CF5 where 170000 + 850000 = 1020000
20
i
NPV $771,103.40
```


## Opportunity \#8

\$220,000 EBITDA X 2.1 Multiplier $=\mathbf{\$ 4 6 2 , 0 0 0}$

## Opportunity \#9

$\$ 1,500,000 \times(1-.25)=\$ 1,125,000$

## Opportunity \#10

(\$1,600,000 DCF + \$1,550,000 Multiple Approach)/2 = \$1,575,000. Ignore liquidation value since highest and best use is as a going concern.

